

He recommends a telemarked contractor, US based, which would cost from \$1,000 to \$5000. We develop a presentation and deliver the same message around the community.

Membership; New introductory members are Isaac Staachts, Jerri Starbach and Dawn Phrall, Gina and Jeff Cochenour. Those applications were approved. Social member, Shirley Skot. Junior member resignation, Jerry Rude Ortega.

Rack cards under a Gorge plan would cost \$84 per month for distribution. Reciprocal clubs list will be updated.

Breanna Wimber has started an Instagram account and now has 100 followers. She wants to develop pre-vetted answers to questions and provide pictures of the course. Pro-Shop sales of merchandise would be advertised.

Tournament; Upcoming MCMC tournament was discussed. The cart price has been set a two flights in one day. They will bring in another 30. They will bring their own chef who will prepare Friday night and Saturday meals. The OLCC rep has been contacted and referred to MCMC.

Grounds: Wilber-Ellis made recommendations of more trees, management of heat and wind, use 'Renovate seed plus and hand water early morning and afternoon.

It was reported that the Men's team beat Goldendale 14-9.

Dave and Steve will do a post mortam with David Warden, head of the MCMC foundation on the tournament.

TDCC Cash on Hand

July 20,2021

Course Fund: \$ 85,927.00

House Fund: \$ 11,404.00

Liabilities:

Pro Shop Credit \$ 12,772.00

Gift Cards \$ 2,213.00

Punch Card \$ 2,120.00

Irrigation Fund \$ 27,110.00

Braves & Princesses \$ 377.00

Total Liabilities \$ 44,592.00

Total Cash on Hand \$41,345.00

Members Loan 1 @ \$368.40 = \$368.40

8 @ \$184.20 = \$1473.60

Total \$1842.00

The Dalles Country Club

Statement of Cash Flows

January 1 - July 19, 2021

	TOTAL
OPERATING ACTIVITIES	
Net Income	-35,347.37
Adjustments to reconcile Net Income to Net Cash provided by operations:	
1210 POS A/R Balances	42,040.65
1224 Credit Card Deposits in Transit	6.77
1235 Inventory:Food Inventory	540.00
1240 Inventory:Bar Inventory	-282.19
1245 Inventory:Mdse Inventory	-7,008.69
1250 Employee Draw	600.00
1260 Prepaid Expenses	-600.00
1270 Prepaid Insurance	-130.52
2000 Accounts Payable	-1,413.46
2110 Staples Credit Card	95.97
2115 Home Depot CC 8643	49.01
2015 Charges at other CC	-273.00
2030 Food Assessment	-30,383.59
2040 Handicap Payable	3,945.00
2050 Punch Card Liability	320.00
2060 ProShop Member Balance Accounts	-4,772.04
2070 Gift Certificates Payable	340.00
2080 Accrued Interest Payable	211.48
2200 Payroll Liabilities	0.01
2265 Payroll Liabilities:Tips Payable	0.00
2280 Pre-Paid Dues	-12,990.38
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	-9,704.98
Net cash provided by operating activities	\$ -45,052.35
INVESTING ACTIVITIES	
1430 Equipment	-10,000.00
Net cash provided by investing activities	\$ -10,000.00
FINANCING ACTIVITIES	
2635 Note Payable-Loan1	-1,113.85
2640 Note Payable-Loan2	-1,113.85
2645 Note Payable-Loan3	-1,113.85
2650 Note Payable-Loan4	-1,113.85
2655 Note Payable-Loan5	-2,227.69
2660 Note Payable-Loan6	-1,113.85
2665 Note Payable-Loan7	-1,113.85
2670 Note Payable-Loan8	-1,113.85
2680 PPP Loan Payable	50,127.00
Net cash provided by financing activities	\$40,102.36
NET CASH INCREASE FOR PERIOD	\$ -14,949.99
Cash at beginning of period	114,436.69
CASH AT END OF PERIOD	\$99,486.70

The Dalles Country Club

Balance Sheet Summary

As of July 19, 2021

	TOTAL
ASSETS	
Current Assets	
Bank Accounts	99,486.70
Accounts Receivable	0.00
Other Current Assets	10,640.96
Total Current Assets	\$110,127.66
Fixed Assets	256,572.71
Other Assets	0.00
TOTAL ASSETS	\$366,700.37
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	7,044.84
Credit Cards	543.34
Other Current Liabilities	2,175.02
Total Current Liabilities	\$9,763.20
Long-Term Liabilities	112,038.34
Total Liabilities	\$121,801.54
Equity	244,898.83
TOTAL LIABILITIES AND EQUITY	\$366,700.37

The Dalles Country Club

Profit and Loss

January - June, 2021

	TOTAL
Income	
4520 Special Event Income	335.00
4521 Event Food	1,806.50
4523 Event Tournament	0.00
Total 4520 Special Event Income	2,141.50
4530 Dues - General	89,669.42
4535 Merchandise Sales	10,096.61
4537 Cart Rental	14,673.55
4540 Public Greens Fees	32,710.00
4570 Dues - Junior	1,250.00
4610 Dues - Social	3,850.00
4620 Food Sales	4,955.30
4630 Bar Sales	13,192.57
Total Income	\$172,538.95
Cost of Goods Sold	
5110 Food Costs	10,556.36
5120 Bar Cost	5,702.18
5130 Event Expenses	84.29
5210 Wages - House Manager	11,675.40
5230 Wages - House Staff	10,044.31
5420 Merchandise Cost	15,268.42
5430 Tournament Prizes	90.00
5510 Credit Card Fees	5,306.28
5520 Cash Short/Over	-667.43
Total Cost of Goods Sold	\$58,059.81
GROSS PROFIT	\$114,479.14
Expenses	
General & Administrative Expenses	
6010 Postage	1,441.75
7150 Bank Service Charge	64.34
7200 Reconciliation Discrepancies	65.00
7360 Dues & Subscriptions	4,207.00
7365 Advertising	187.00
7540 Rents & Leases	17,664.02
7550 Licenses, Permits	927.27
7600 Miscellaneous	4,502.47
7820 Payroll Processing Fee	593.50
Total General & Administrative Expenses	29,652.35
Information Technology Expenses	
6020 Computer Software	420.00
6033 Fore Up POS	2,100.00
Total Information Technology Expenses	2,520.00
Insurance Expenses	

	TOTAL
7410 Commercial Insurance	12,810.00
7420 Workers Comp Insurance	-168.28
Total Insurance Expenses	12,641.72
Operations Expenses	
7340 Fuel Expense	3,719.64
7350 Garbage	2,374.23
7515 Janitorial Services & Supplies	4,902.70
7520 Laundry	2,248.19
7561 Pool	733.51
7563 Turf Health	18,268.17
7564 General Maintenance & Repair	18,328.92
7720 Supplies	14,736.42
Total Operations Expenses	65,311.78
Payroll	
7000 Payroll Taxes	9,910.16
7310 Employee Benefits	6,531.03
7630 Wages - Pro Shop Staff	39,320.26
7650 Wages - Groundskeeper	26,639.75
7660 Wages - Crew	7,764.19
Total Payroll	90,165.39
Professional Fees	
6032 Accounting	246.60
7670 Bookkeeper	4,550.00
Total Professional Fees	4,796.60
Utilities Expenses	
7300 Electricity	10,704.13
7920 Telephone	2,674.56
7930 Cable TV	917.75
Total Utilities Expenses	14,296.44
Total Expenses	\$219,384.28
NET OPERATING INCOME	\$ -104,905.14
Other Income	
8010 General Dues Subsidy to House	25,596.00
8015 General Dues Subsidy to ProShop	34,128.00
8020 Irrigation Assessment	12,630.00
8025 Locker Fees	80.00
8026 Bag Storage Fees	360.00
8030 Cart Shed/Storage	8,107.50
Total Other Income	\$80,901.50
Other Expenses	
9040 Interest	1,580.04
Total Other Expenses	\$1,580.04
NET OTHER INCOME	\$79,321.46
NET INCOME	\$ -25,583.68

THE DALLES COUNTRY CLUB
MINUTES
JUNE 15, 2021

Minutes of May, 2021 were approved. All board members present, with exception of Ross Bailey.

Casey gave his manager's report. Pro-shop made \$18,365.21, greens \$8,815. New driving net installed. Summer course program will begin. On-line booking on Foreup discussed. Would let the staff know who is coming and what size. Cost \$50 a month. Will provide a way to track and control tee times. Can use the information to communicate with public users. cost is free rest of the summer as an introductory promogtion.

Kubota not delivered yet but company would give us a loaner.

Sunday is Mother/Father's Day Brunch, members only, 9 to 4.

A discussion about the potential water from the county centered on a Water Management Conservation Plan imposed by the state. It only effects growth over .47 or 210 gallons @ minute and does not effect us, according to Larry Toll. May need an easement from the farmer to our east.

Casey is looking for a Rainbird estimate for new sprinkler heads.

Finance: \$135,365 in the bank and \$8,250 in the house. Credits against this total are \$51,698 which leaves \$84,157 operating capital. We are still not bringing in enough money to cover costs.

We have converted to Paycheck for payroll and moved back to SAIF for workers comp.

There is a need to meet with clubhouse staff to set a standard set of fees for use.

Chet Petersen spoke on the PCST report (problem, cause, solution, time) Without the PPP loans this year, we would not have made it. New members must be brought in. Accentuate the positive; trees removed and new cart path.